



Gloucestershire Health and Care
NHS Foundation Trust



Gloucestershire Health & Care Recruitment Pack Non-executive Director (Clinical)



Welcome

Dear Applicant,

Thank you for your interest in joining the Board of Gloucestershire Health & Care NHS Foundation Trust.

Our Trust is at a particularly exciting time of change, innovation and implementation of new ways of working for the Board and our organisation. Guided by our new [Five Year Focus 2026 -2031](#), we are working in close partnership to transform health and care in Gloucestershire, renewing and refreshing our internal governance and service delivery structures and ensuring a continuing focus on getting the basics right too.

We could not take the Trust in this exciting direction without our highly talented and engaged Board, and we are now looking to appoint a new NED, specifically with a Clinical background, who will play a key role in driving us forward during this exciting time.

We would welcome applications from candidates with a clinical background, ideally bringing insight into Primary Care, as well as a track record of system-level contributions within the NHS. You will share our passion for community health services, and our vision and values, and bring the specific skills and perspectives we need to keep moving forward.

You'll be joining a strong and diverse team of people who will welcome your perspective and insight. Your values and how you think will matter most of all.

Applications are welcome from all sections of the community, particularly if you will increase the diversity of thought, background, characteristics and lived experience at senior levels within the organisation. If you believe you have the skills and qualities we are looking for, we'd very much like to hear from you.

Graham Russell
Trust Chair



About us

The Trust provides community and inpatient physical health, mental health and learning disability services for the people of Gloucestershire of all ages.

Gloucestershire Health and Care (GHC) is a high-performing organisation. With a c£350 million budget, a total workforce of 6,000, and an overall “Good” CQC rating, we have built a reputation for financial stability and colleague satisfaction that ranks among the best in the NHS. But there is lots more to do, both to respond to challenges and to make sure the Trust is playing its full part in changing the way healthcare services respond to population needs.

In September 2025 we launched [2026–2031 – Our Five-Year Focus](#) to guide the whole team in its work. We engaged with our communities, our partners, our colleagues and the people we serve to clarify our Purpose - Helping you live your best life by delivering great healthcare. We have also reaffirmed our four overarching goals – Better Health, High Quality Care, Great Place to Work and Sustainable Services and introduced five new ‘focus areas’ and new ‘ways of working’ to guide us over the coming years.



Partnerships with purpose is one of our focus areas, and we are pleased to have recently established the Gloucestershire Provider Partnership with our colleagues in the Gloucestershire GP Collaborative and Gloucestershire Hospitals NHS Foundation Trust. This partnership is taking responsibility for healthcare transformation for priority population needs in Gloucestershire over the next three years.

We pay close attention to our culture, values and engagement with Trust colleagues and stakeholders. Our values are well recognised within the Trust and were created with the participation of over 2,000 people and define how we are with people who use our services, families, carers, partners and each other.

You can find out more about the Trust by visiting <https://www.ghc.nhs.uk/>

Our values

working together
always improving
respectful and kind
making a difference

Dimensions

The Trust provides physical community health and care, mental health, and specialist learning disabilities services for Gloucestershire.



County and system

Our county is as fascinating as it is beautiful.

Historically and culturally Gloucestershire has a lot going for it, from the roar of the crowds at Kingsholm Stadium and Cheltenham Racecourse to the tranquillity of the Cotswolds and the Forest of Dean.

It has large rural areas as well as two urban centres and, whilst mainly affluent, it also has areas of significant deprivation.

Until recently, our system, One Gloucestershire, has been a coterminous Integrated Care System, with six district and borough councils working with health and care partners at locality level in multi-agency Integrated Locality Partnerships.

We are now working closely in the newly clustered Integrated Care System, formed from Gloucestershire ICB and Bristol, North Somerset and South Gloucestershire ICB (BNSSG), with an approach which includes strategic commissioning and provider-led transformation of healthcare. Our strong place-based partnerships in Gloucestershire continue, involving not only NHS Trusts and local authorities, but also the voluntary sector, communities, colleagues, and the public. These relationships enable our Trust and partners to meet the increasing demands placed upon us and provide a responsive, high quality and equitable service to our communities that is sustainable for the future.

Following the recent Government decision on local government reorganisation in Gloucestershire – a single, new unitary council will now be created in April 2028. The new Gloucestershire Council will bring together the services currently delivered by the county council and six district, borough and city councils, into a single organisation serving communities across Gloucestershire.

The role

Our Trust's Board of Directors is legally responsible for the strategic day-to-day operational management of the Trust, its policies and its services, and also holds the Executive Directors to account.

You can meet our current Board at <https://www.ghc.nhs.uk/who-we-are/board-and-governors/>. All board members share corporate responsibility for formulating strategy, ensuring accountability for delivery and shaping culture. They also share responsibility for ensuring that the Board operates as effectively as possible.

Our colleagues, governors and the public are invited to attend all six public board meetings each year; the Board is supported by governance committees and establishes short-life board committees from time to time.

The specific role of the Non-Executive Directors (NEDs) is to:

- Bring independence, external perspectives, skills, and challenge to strategy development.
- Hold the executive to account for the delivery of strategy.
- Offer purposeful, constructive scrutiny and challenge.
- Chair or participate as a member of key committees that support accountability.
- Account individually and collectively to the Council of Governors for the effectiveness of the Board.
- Actively support and promote a healthy culture for the organisation and reflect this in their own behaviours.
- Provide visible leadership in developing a healthy culture so that our colleagues believe NEDs provide a safe point of access to the board for raising concerns.
- Mentor less experienced NEDs where relevant.
- Satisfy themselves of the integrity of financial and quality intelligence including triangulating with direct experience by getting out and about, observing and talking to services users, carers and colleagues.
- Ensure the board acts in the best interests of service users and the public.
- Show commitment to supporting the work of the Council of Governors.
- To be aware of and contribute to system wide collaboration and strategic thinking.

Applications are welcome from all sections of the community, particularly if you will increase the diversity of thought, background, characteristics and lived experience at senior levels within the organisation



Who we're looking for

NEDs are expected to draw on a reasonable mix of skills, experience and attributes in fulfilling the role.

In this search, we are seeking a NED with a clinical background, ideally with primary care insight, and who will be familiar with system level working in the NHS.

Your knowledge and experience

- You will bring a background in Primary Care, and be able to demonstrate a track record of system-level contributions within the NHS.
- It's likely that you will bring board-level experience gained within an organisation of scale and complexity.
- You will appreciate the Board's role in providing robust governance and oversight and understand what this means in practice.
- It's likely that you will have a strong connection and insight relating to Gloucestershire.

Your skills and behaviours

- You will be someone who can think analytically and draw out key themes from different information sources.
- You will behave in a way consistent with, and be a role model for, the organisation's values and behaviour framework, as well as the seven Nolan Principles of public life.
- You will see the bigger picture.
- You will have sound judgement and be someone who builds trust quickly.
- You will be a respected and influential communicator with personal credibility.
- You will be comfortable with your own accountability, and with the Board's collective accountability.
- You will be focused on the people who use our services – and on the quality of service they receive.
- You will be a strong believer in the value of team and partnership working.
- You will bring a demonstrable commitment to equality, diversity and social inclusion.

Please note that NEDs must also be a member of the Foundation Trust, and fulfil the NHS/CQC fit and proper person test requirements.



Terms of appointment

Remuneration

The current annual rate of remuneration for Non-Executive Directors is £14,770 per annum.

Appointees are also eligible to claim allowances, at rates determined by the Trust, for travel and subsistence costs necessarily incurred in the performance of the role.

Time commitment and location

The time commitment for NEDs averages five days per month; however, a degree of personal flexibility is important. You will also need to be prepared to stay in regular contact and to be responsive via email when needed.

We anticipate that NEDs live relatively close to the communities served by the Trust; if this isn't the case for you personally, you can apply but must be able to evidence a strong personal connection with, or commitment to, the area and population the Trust serves.

Length of appointment

The appointment is made for an initial term of up to three years.

The Council of Governors may agree to further terms up to three years (six years in total). Appointments may be terminated at any time by the passing of a motion by three quarters of the Council of Governors. The appointment of Non-Executive Directors is made by the Council of Governors.

ED&I

The Trust values difference and diversity and is an equal opportunities employer. Applications are welcome from all sections of the community, particularly people from ethnic minorities, women, people with a disability or long-term condition, and LGBTQ+ communities who are underrepresented at senior levels within the organisation.

Our standards

All Board members (including our NEDs) are expected to:

- Behave in a way consistent with and be a role model for the organisation's values and behaviours framework.
- Behave in a way consistent with the Nolan Principles for public leadership roles.
- Fulfil the seven statutory duties of a director as set out in the Companies Act 2006.
- Fulfil the NHS/CQC fit and proper person test requirements.
- Comply with The Foundation Trust Code of Governance and the UK Corporate Governance code.

Eligibility/disqualification

NEDs must also be [registered](#) as a Public Member of the Foundation Trust.

To be eligible for appointment, candidates are required to reside within a certain area relevant to the Trust's public constituency. *For the purposes of this recruitment, we are specifically looking for people who reside in Gloucestershire, or in a neighbouring county.*

Candidates must not be disqualified from holding office. If a serving Non-Executive Director ceases to be eligible to hold office, the appointment is liable to be terminated. (Applicants may not become or continue as a member of the Board of Directors where they are no longer a member of the Public Constituency; an un-discharged bankrupt; been convicted in the British Isles within the last five years with a sentence of imprisonment [whether or not suspended] for a period of not less than three months; has within the preceding two years been dismissed, other than for redundancy or ill health from any paid employment with a health service body; a registered sex offender pursuant to the Sex Offenders Act 2003; or currently a Governor of the Trust.)

Accountability

While the Foundation Trust model is changing, the Chair and Non-Executive members are currently held to account by the Council of Governors for the performance of the Board of Directors. The Council of Governors decides the remuneration, allowances, other terms and conditions of office for the Chair and Non-Executive members based on the national Remuneration Structure for NHS Provider Chairs and Non-Executive Directors. In turn, the Chair and Non-Executives hold the Executive Directors to account and set their terms, conditions and remuneration in line with the national Very Senior Managers Pay Framework.

Fit and Proper Persons Criteria for Directors in the NHS

Since October 2014 NHS organisations are required by law to assess that all new and existing directors are fit to be appointed/employed. In addition to the usual requirements of good character, health, qualifications, skills and experience, the regulation goes further by barring individuals who are prevented from holding the office (for example, under a directors' disqualification order) and significantly, excluding from office people who: *"have been responsible for, been privy to, contributed to or facilitated any serious misconduct or mismanagement (whether unlawful or not) in the course of carrying on a regulated activity, or discharging any functions relating to any office or employment with a service provider"*.

This will be assessed through a range of methods including references, and checks via the Disclosure and Barring Service (DBS), the Companies House disqualified directors register, the Charity Commission's barred trustee register, Civil Litigation database, news and social media.

The successful candidate(s) will also be required to complete a self-declaration that they meet the requirements of the Fit and Proper Person regulations. You will be required to meet these regulations on a continuing basis. Further information can be found at <https://www.cqc.org.uk/guidance-providers/regulations-enforcement/fit-proper-persons-directors>



How to apply

We hope you will consider expressing an interest in becoming one of our Non-Executive Directors. To make an application, please go to <https://starfishsearch.com/jobs/ghc-ned-clinical/> and click on the apply now button, with the following prepared:

- your CV or equivalent biographical information.
- a covering letter (maximum two sides) that sets out your motivation for applying for this appointment, and why you think your skills and experience make you suitable.
- tell us about any dates when you are not available to participate in the selection process (please see the dates below).

We would also be grateful if you would also complete the Equality and Diversity monitoring form provided. This form is for monitoring purposes only and is not treated as part of your application; you can email the form back to us when you apply and our team will collect it.

If you have any specific questions about the appointment or appointments process, please email Szymon.Podgorski@starfishsearch.com

Recruitment timetable

The closing date for applications is **Monday 21st September 2026**.

Candidates will be notified about the longlist in the week commencing 21st September and selected candidates will meet with the team at Starfish Search in the **week commencing 28th September**.

Candidates will be notified about the shortlist by **Friday 9th October**. Informal meetings with stakeholders may follow confirmation of the final shortlist, and we will ensure each candidate is fully updated and has everything they need.

Formal interviews for shortlisted candidates are expected to take place on **Friday 16th October**.

