

# Assistant Director – Learning Disabilities Services

Service area: Adult Social Care

Grade: CO4

Reports to: Deputy Director (Operations) – Adult Social Care
Your team: Islington Learning Disabilities Partnership (ILDP)

#### Our mission

We are determined to create a more equal Islington, where everyone who lives here has an equal chance to thrive.

To do this, everyone who works at Islington Council lives by a set of values which guide us in everything that we do: collaborative, ambitious, resourceful, and empowering. They spell out 'CARE', which is what we think public service is all about.

<u>Watch our video</u> to hear more about our mission and how you can help us achieve it from the Leader of the Council, Cllr Kaya Comer-Schwartz.

# Key responsibilities

The post holder will be responsible for the strategic development and delivery of integrated health and social care services for People with Learning Disabilities (PWLD) through the Islington Learning Disabilities Partnership. The service carries out functions on behalf of the Council, Camden and Islington Foundation Trust and the Whittington Health Trust. It offers specialist support, care, and treatment to adults with global learning disabilities and young people in transition who live in the London Borough of Islington or whom Islington has placed out of the borough.

As part of the Senior Management Team in Adult Social Care you will help lead on the delivery of the vision for Adult Social Care: For Islington to be a place made up of strong, inclusive and connected communities, where regardless of background, people have fair and equal access to adult social care support that enables residents to live healthy, fulfilling and independent lives.

Your leadership will ensure that we do this by working with residents and partners to enable new ways of working in the following areas:

- Prevention and Early Intervention Working proactively to build on residents' skills, resilience, and capacity to make positive and sustainable changes
- Problem Solving at the first point of contact Highly skilled staff utilising a strengthsbased approach to ensure a proportionate enabling solutions and support
- Outcome focused short term interventions A focus on maintaining or improving

- independence by initiating short term creative interventions
- Responding to complex needs Holistically managing complex situations to achieve the best life outcomes for the vulnerable residents

Islington is committed to providing high quality adult social care to its residents. In line with the changing needs and expectations of our residents and communities, our services must continually evolve and transform to ensure that we continue to meet their needs.

We have increased budget pressures and the ongoing need to deliver services in line with our statutory obligations and other legislation, which you will manage and deliver against.

We place high importance on strategic leadership and management and leadership skills. The person appointed will make a key contribution to the leadership and direction of Adult Social Care and the council as a member of the Senior Leadership Team and the directorate's management team.

We are looking for someone who has achieved significant success and can apply fresh thinking and innovative ideas to Islington, challenging the status quo and driving forward innovation and service excellence across ASC.

For us leadership involves balancing the development and the driving through of strategy and change with keeping an eye on the detail to drive performance improvement. We are looking for someone who can achieve this balance as well as create a positive, development culture for staff that supports and encourages a representative and diverse workforce.

We are looking for someone who is setting their sights high. We want only the best for Islington, and you will play a key role in ensuring that Islington Council continuously improves, delivers its key change programmes, and provides first class services to the people of the borough. As part of this we expect you to help evolve and deliver against our commitment to co-production, ensuing the voices of residents are at the heart of everything we do.

You need to be a strong collaborator with experience of working with colleagues and partners to make a strategic contribution. You should be able to evidence your ability to gain the trust and support of key stakeholders, including Councillors, senior managers, and partners.

You will drive wider quality assurance and best practice initiatives across internal and external provision, ensuring a strengths-based approach permeates decision making at all levels and that a culture of reflective learning and improvement is developed and embedded.

#### Leadership

- 1. To contribute proactively to the collective leadership for the council, working collaboratively with the ASC Senior Leadership Team, Members, services across the council, partners, and stakeholders to deliver the council's objectives and priorities.
- 2. To drive positive cultural change, embodying and promoting the values and behaviours of the council and empowering staff to reach their full potential. Ensure that the performance and development framework is effective for all staff. You will be committed

- to the strength-based practice model, with a person-centred approach, promoting independence, community connection and measurable outcomes.
- 3. You will be expected to lead on and ensure the effective implementation of corporate initiatives and transformation programmes that cut across the whole or part of the council's activities, as well as specifically Learning Disabilities Services.
- 4. You will provide strategic leadership and direction to ensure effective delivery of services, and work as part of the senior leadership team to promote a culture of collaboration, empowerment, and efficiency.
- 5. To lead continuous improvements within the Learning Disabilities Services working in collaboration with managers, practitioners, partners, providers, service users and carers ensuring consistently ambitious standards of practice, supporting the development of new measures to monitor the effectiveness of arrangements.

#### Resources and Financial Management

- 6. To manage people, delegated budgets, and other resources, utilising them innovatively and creatively to improve service outcomes, ensuring expenditure is contained within cash limited budgets, that risk and need are balanced and ensuring that timely corrective action is taken to deal with any variances that arise.
- 7. Ensure the service complies with the Council's corporate governance including procurement and legal governance, risk management, performance monitoring, information governance, and staff supervision and performance management.
- 8. Comply with all resource and finance governance processes, cost controls and income maximisation in an ever-changing environment, fluctuating demands, and priorities.

### Compliance

- 9. To ensure the Islington Learning Disabilities Partnership has effective systems for managing value for money and risk management, business continuity arrangements, commissioning plans, business planning, change management and contract management processes required to deliver high quality, cost effective, transformed and modernised services that meet the needs of our residents and help drive the quality and improvement required in readiness of the new CQC (Care Quality Commission) inspection regime. To also support the wider ASC Senior Leadership Team to provide this assurance service wide.
- 10. At all times to carry out responsibilities/duties within the framework of the Council's Dignity for all Policy. (Equal Opportunities Policy).
- 11. Ensure legal, regulatory and policy compliance under GDPR (General Data Protection Regulations), Health and Safety and in area of your specialism identifying opportunities and risks and escalating where appropriate.

#### Service Delivery

- 12. Responsible for the leadership, management and safe practice of multidisciplinarysocial care and health care staff employed through three separate organisations (Islington Council, Camden and Islington Foundation Trust and Whittington Health Trust).
- 13. To lead the staff team comprising approximately 65 staff (mix of Full Time and Part Time) spanning a range of professions including Psychiatry, Psychology, Speech and Language Therapy, Occupational Therapy, Specialist nursing and Social Work staff.
- 14. Lead and be responsible for the quality of care across the Service, ensuring ambitious standards of practice and continuous professional development, including compliance with statutory frameworks such as the Care Act, Safeguarding Vulnerable Adults framework and protocols, the Mental Health Act, and the Quality Assurance Framework.
- 15. To develop effective partnerships with other services and agencies, and particularly the Whittington Health Trust, the North Central Foundation Trust, NHS Commissioning organisations and the Voluntary Sector organisations, to provide seamless services and support to people with global learning disabilities and their carers.
- 16. To work closely with Children's Services to ensure effective strategic planning foryoung people in transition and effective operational processes for the Transition Team.
- 17. To advise the Senior Leadership Team, Commissioners and relevant Strategy Groups on the development and performance of services for people with learning disabilities to meet national and local priorities and targets.
- 18. Responsible for the efficient and effective management of the resources available for the provision of specialist clinical and social care services for PWLD in Islington, ensuring processes which make efficient use of resources, reduce duplication, andrespond quickly and effectively to the assessed needs of service users and their carers.
- 19. Ensure the necessary standards relating to safeguarding, best practice and risk are effectively communicated, monitored and maintained within the service.
- 20. Author complex reports and present these in a range of formal settings when required, as well as to be able to present and explain complex reports to internal and external stakeholders.
- 21. Establish, deliver, and develop innovative services, including maximizing digital solutions within a budgetary framework, taking a proactive role in influencing partners across Health and Social Care, and the private and voluntary sectors, to ensure that dignity and respect are embedded in all service provision.

- 22. Ensure that the teams you manage offer the most appropriate strength-based care for Service Users and deliver statutory Carers Assessments and Care Plans.
- 23. Responsible for ensuring greater involvement of Users and Carers in all aspects of the development of service delivery and quality assurance.
- 24. To monitor and evaluate the performance of the service through the timely and accurate collection and assessment of performance management data and take any necessary corrective action to deliver to service targets and customer expectations.
- 25. To provide strategic leadership for the management of change processes and service development required to improve services. Lead organisational change across the service, consulting with staff and working in partnership with other stakeholders to ensure that quality improvement initiatives are built into service planning and clinical governance arrangements.
- 26. To actively contribute to directorate, service and team business planning arrangements, identifying objectives for the whole service, overseeing the development and performance management of action plans, identifying major risks, and overseeing robust responses.
- 27. To represent the Council at a range of internal and external meetings with senior stakeholders, including regionally and nationally and with other agencies.
- 28. To keep abreast of new legislation, Government policy, best practice, and of external factors relevant to the development of health and social care services.
- 29. To be responsible to produce strategic documents and reports analysing data and making recommendations to relevant boards and forums.
- 30. Ensure that strategic objectives are reflected throughout service development and policy formation, and align with the relevant outcomes frameworks, legislation, regulations, and best practice locally and nationally, supported by appropriate partnership governance arrangements.
- 31. Committed to the Council's CARE values and ASC principles to demonstrate this commitment in the way duties are carried out.
- 32. Committed to tackling inequalities and improving access to services, increasing support for people with the highest levels of need.

## Team and Supervision

33. To provide leadership and management to specialist multidisciplinary teams and ensure that appropriate systems of support, performance management and professional development are in place, that staff work together effectively and are empowered to deliver improved outcomes for residents.

- 34. To lead the Islington Learning Disabilities Partnership, and ensure that it supports safe, effective, and innovative practice when working with People with Learning Disabilities. Ensuring the multi-disciplinary staff team is supported and developed to manage their careers successfully and to enable and empower them to deliver improved outcomes for residents.
- 35. Chair meetings, including inter-agency, multi-disciplinary meetings and Partnership Boards as required.
- 36. Achieve agreed service outcomes and outputs, and personal development targets, as agreed with your supervisor.
- 37. Follow all required legislation, procedures and guidelines and ensure staff do the same.

This Job Description is a guide to the level and range of responsibilities the post holder will be expected to undertake. It is neither exhaustive nor inclusive and may be subject to changes to meet legislative requirements, changing circumstances and business demands of the service.

#### Work style

Islington Adult Social Care is committed to agile working and helping our people balance work and home life. We trust our staff to work in the most appropriate way to deliver excellent services to our residents. Agile working and accountability go hand in hand. We expect everybody to take responsibility for ensuring their work is completed on time and to high standard.

# Person specification

You should demonstrate on your application form how you meet the criteria. Please ensure you address all the criteria as this will be used to assess your suitability for the post.

Essential criteria

#### Qualifications

Essential criteria	Criteria description	Assessed by
E1	Professional social work qualification and current Social Work England registration or professional qualification and to be registered with the relevant professional body.	Application
E2	Education to degree level or equivalent and relevant professional qualification.	Application

#### Experience

Essential criteria	Criteria description	Assessed by
E3	A substantial track record of success at senior management level, of transformational change in a comparable, accountable and customer facing organisation through partnership working with the public, voluntary and private sector organisations.	Application/Interview
E4	Experience of joint work and developing joint services between health and Social Care services.	Application/Interview
E5	Experience of working in partnership with voluntary or independent sector agencies to delivery service improvements.	Application/Interview
E6	Experience of managing complex budgets against performance indicators.	Application/Interview
E7	Experience and understanding of strengths- based approaches and applying this in practice.	Application/Interview
E8	Awareness of statutory requirements relating to regulated services, CQC standards.	Application/Interview
E9	Experience of working in a political environment, building positive relationships with members.	Application/Interview
E10	Experience of working with people with differing needs and from black and minority ethnic communities in inner city areas.	Application/Interview

#### Skills

Essential criteria	Criteria description	Assessed by
E7	Awareness and understanding of safeguarding including legislative responsibilities and Making Safeguarding Personal.	Application/Interview
E8	Awareness of health and social care legislation including the Care Act 2014, Mental Capacity Act 2007, and other relevant statutory legislation.	Application/Interview
E9	Ability and credibility to build relationships influence and engage successfully with colleagues, partners, and clients at all levels in complex or politically sensitive situations.	Application/Interview
E10	Ability to author formal reports to a high standard for a range of audiences.	Application/Interview
E11	Excellent research, analysis, interpretation, and evaluation skills, demonstrating the ability to identify and diagnose complex problems/issues / requirements and develop innovative strategic solutions.	Application/Interview
E12	Strategic and political awareness demonstrated in problem solving and decision making.	Application/Interview
E13	Excellent time management skills to manage a complex workload prioritise and set deadlines and cope with conflicting and changing demands.	Application/Interview
E14	Ability to analyse and interpret information to monitor service delivery, meet agreed performance targets, identify needs and trends, and develop services with a multidisciplinary service.	Application/Interview

#### Special requirements of the post

Essential criteria	Criteria description	Assessed by
15	This role will require you to obtain an Enhanced satisfactory clearance from the Disclosure and Barring Service.	Application/Interview
16	Ability to meet out of hours commitments when required in connection with the responsibilities of the post.	Application/Interview
17	This post is subject to the council's policy on pecuniary and personal interest.	Application/Interview
18	This post is designated as politically restricted.	Application/Interview

#### Our accreditations

Our accreditations include: the Healthy Workplace award; Timewise; London Living Wage Employer; Disability Confident Committed; The Mayor's Good Work Standard; Stonewall Diversity Champion; and Time to Change.













