

Head of Research

### Welcome

Thank you for your interest in joining the CMI. We're offering a fantastic opportunity to play a key role within the Policy and External Affairs Directorate within a growing organisation that is truly making a difference to people's futures.

CMI is seeking a Head of Research who has the passion for data and insight and product and market research rigour to help us as we seek to influence and impact the skills, policy and thought leadership that can decisively improve the quality of management across the UK and beyond.

Our mission is turning "accidental managers into confident, conscious and inclusive leaders" and the research team that you will be leading is crucial to achieving that.

Working closely with our Policy and External Affairs and Product and Marketing Directorates you'll establish priorities consistent with our directorate's work supporting CMI product and market research. This includes our offer to business-to-business partners in the public sector, HE, FE and independent training providers, and our over 220,000 learners and members and their employers. You'll also inform our policy and thought leadership work.

We are seeking candidates who can think strategically about the types of data and evidence that help us as we identify opportunities to shift the skills of our learners, the needs of our partners, public discussion, policy development and work-place practice. Your understanding of CMI's strategy will enable you to design robust and innovative research and data to ensure that everything CMI does is grounded in high quality evidence.

The successful candidate will be a strong communicator of evidence and data in a range of settings, internally and externally. You will embody CMI values as a manager, supporting your team in their influence, impact and development.

If you believe you have the skills, experience and qualities we need, we very much look forward to hearing from you.

# Ann Francke Chief Executive







## **About us**

Established in 1947 as the British Institute of Management, CMI was founded in the wake of the Second World War to help rebuild British industry.

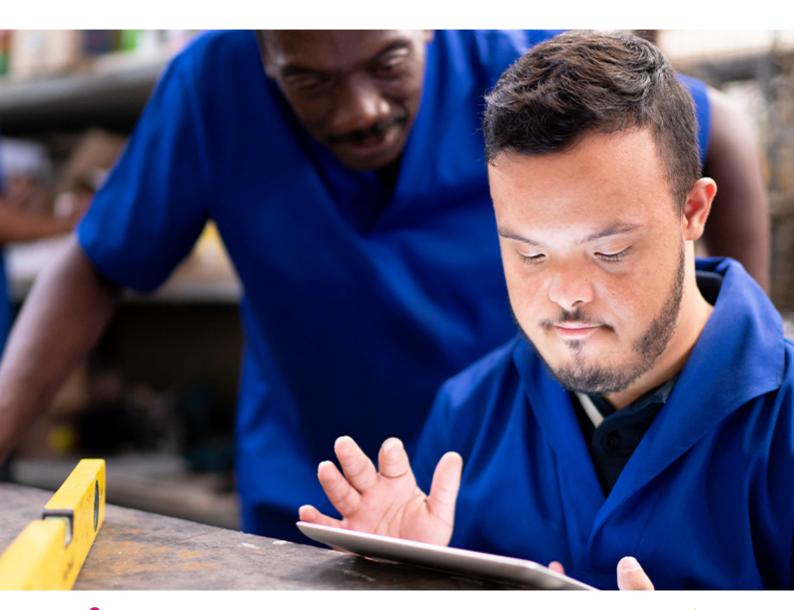
In 2002, Her Majesty's Privy Council granted our Royal Charter, designating CMI as the standard-bearer for the profession of management, meaning we are the only organisation able to award Chartered status. For 75 years, we have inspired modern managers to become successful, confident leaders.

Our goal remains the same today as it was at our founding: to raise the quality and standard of management in the workplace. Having developed the very first diploma in management studies, we have remained at the forefront of management training and thinking ever since.

To deliver our mission, we work with businesses and education providers, inspiring people to unleash their potential and become skilled, confident and successful managers and leaders.

Right now, we have 220,000 members and more than 147,000 people currently training to be better leaders across our partner network, both in the UK and internationally.

Coming to work at CMI not only means joining a rapidly expanding and ambitious team, but it also means collaborating and sharing a passion for our mission. We are an organisation that knows the importance of fresh ideas and new perspectives, we foster proactivity, and our work adds real value.







## **Our Vision, Mission & Values**

At the heart of everything we do is our mission, vision and values.

Our **vision** is to create better led and managed organisations.

Our mission is to increase the number and standard of professionally qualified managers and leaders.

What unites everybody at CMI is a shared commitment to the values of the organisation. CMI's values underpin everything we do, so even if you've never worked with us before, you'll know what to expect.

## We are committed to being:



The individual works with our team/colleagues to share ideas and move things forward. They are a leader, not a follower. They share information with other departments and are confident and able to embrace change whilst displaying a positive attitude. Always happy to challenge an idea or status quo.



Works with integrity and truly understands the team and their respective tasks, challenges and goals. They treat everybody equally and apply a 'no blame' culture - where everybody is empowered to take responsibility for lessons learned. Builds trust through honest conversations, and always holds themselves to the highest standards. Applies accountability and ethical behaviour, and always adheres to the Professional Standards and practice.



A passionate person delivers creative solutions with enthusiasm and positive energy, and they would encourage constructive feedback at all levels. They are inspirational, creative and talk positively to others about their experience of CMI. Their energy, enthusiasm and belief in making a positive difference to the skills of managers and leaders means they always give their best to deliver value to our stakeholders.



They are proactive and recognise opportunities to continuously improve and work smarter. Great at spotting people's strengths and being able to develop them, they encourage new ideas and adapt to change, easily recognising how it affects their department. The knowledge and expertise makes them smart and quick to respond in a way that is grounded in the real world - enabling CMI to simplify complex issues to promote understanding and best practice.



These eight directorates work collaboratively, leveraging their unique expertise and perspectives to ensure our organisation remains at the forefront of the management profession. By nurturing cross-functional relationships, we can collectively inspire an environment of innovation, learning and continuous growth.

## Research, Policy and External Affairs

CMI's Research team gather evidence to influence policy and understand the impact of good Management and Leadership. The Policy and External Affairs team then play a pivotal role in shaping and advocating for impactful policies that drive organisational success. With a keen focus on external engagement, they establish strategic political partnerships, navigate regulatory landscapes and effectively communicate CMI's mission to stakeholders, ensuring a positive impact on the business and industry as a whole.

### Partner Sales & Engagement

The Partner Sales and Engagement directorate is dedicated to driving business growth by forging strong relationships with our partners. They identify client needs, present tailored solutions and negotiate contracts to ensure mutual success. With their proficiency in relationship building and their customer-centric approach, they deliver exceptional value and drive long-term partnerships with organisations seeking innovative solutions.

### Finance, Corporate Services & Service Delivery

CMI's Finance, Corporate Services and Service Delivery teams are dedicated to ensuring the financial stability and operational efficiency of the organisation. They oversee budgeting, financial reporting and risk management, while also managing crucial operational tasks such as HR, facilities, procurement and personalised assistance to our partners. With their expertise, CMI maintains a strong operational foundation that supports growth and enables delivery of high-quality service to its stakeholders, both internally and externally.

### **Chartered Management Consultant**

The Chartered Management Consultant directorate is responsible for the ongoing scale up and adoption of Chartered Status in the Management Consultant profession. They help individuals and organisations by supporting them to showcase their commitment to continuous professional development and adherence to CMI's rigorous standards, by positioning ChMCs as trusted and accomplished consultants in the industry.

## DigiTech

The Digital and Technology team spearheads innovation by leveraging cutting-edge technologies to drive digital transformation within the organisation. They develop and maintain robust digital platforms, harness data-driven insights, and implement agile solutions that enhance operational efficiency and customer experience.

### Marketing & Product Development

CMI's Product Development and Marketing lead the creation and launch of innovative solutions that meet the needs of our customers. They conduct market research, develop product strategies, and collaborate with cross-functional teams to bring new offerings to market. With their expertise in marketing, branding and customer engagement, they drive awareness, adoption and growth of CMI's products, ensuring we remain competitive and customer-focused.

## Membership

This team focuses on expanding our membership base and community networks by offering an enhanced member engagement and customer service experience. They create valuable networking opportunities through events and support professional development, including Chartered Manager status - the ultimate management accolade.

### Awarding Body

Dedicated to driving forward our mission, our Awarding Body team provide an end-to-end qualification experience. From working with our partners on regulated qualifications, management training/ development and learning delivery, to providing End-Point Assessment for thousands of apprentices working through their management apprenticeships and ensuring the highest standards of learning.







## Our achievements for 2023/24



#### **Overall Sales\***

#### Income

#### Website Visits

£35.1m

\*unaudited



£31.3m

12% Increase

1.37m

With 77.6% of users being new visitors



1,432



Number of times CMI quoted in the **media** 

2,916



Downloads of the Better Managed Britain Report

12,635



End Point Assessments were signed off this year up 20%

\*A social followers record of...



Facebook 24k



× 44k





LinkedIn



Tik Tok **1.5k** 

\*Total numbers for each account for all CMI channels. Overall CMI community up from 203,761 the previous year



88,834

**New learner registrations** on management and leadership programmes

(12% Increase on the previous year)

Chartered Managers up from 16,953 (18% Increase on the previous year)

**Workplace Awards** 



INVESTORS IN PEOPLE We invest in people Platinum

IIP Platinum award renewed in August 2022





## Job description

Job title: Head of Research

Reports to: Director of Policy and External Affairs

**Direct reports:** Senior Product and Marketing Researcher

> Senior Researcher Research Co-ordinator

Director of Policy and External Affairs Key relationships:

Head of Policy

Head of PR and Public Affairs Chief Product and Marketing Officer Head of Product & Innovation

Head of Marketing

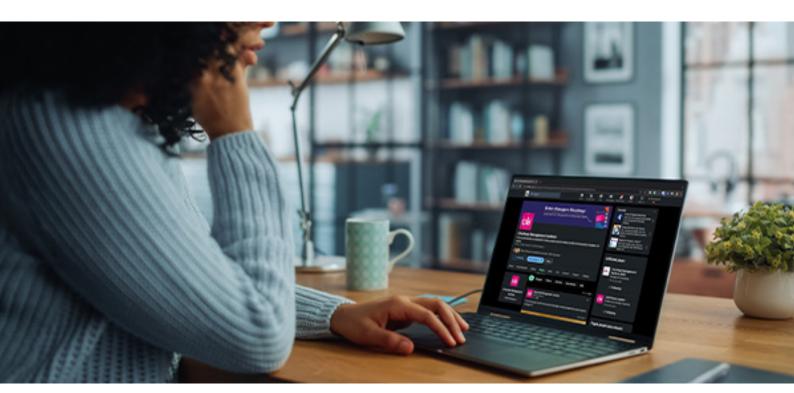
Executive Leadership Team

#### Role purpose:

CMI is seeking a Head of Research who has the passion for data and insight and product and market research rigour to help us as we seek to influence and impact the skills, policy and thought leadership that can decisively improve the quality of management across the UK and beyond. Our mission is turning "accidental managers into confident, conscious and inclusive leaders" and the research team that you lead is crucial to achieving that.

Working closely with the Policy and External Affairs and Product and Marketing Directorates you'll establish priorities consistent with our directorate's work supporting CMI product and market research, including our offer to our business-to-business partners in the public sector, HE, FE and independent training providers and our over 220,000 learners and members and their employers and you'll inform our policy and thought leadership work.

You will be able to think strategically about the types of data and evidence that help us as we identify opportunities to shift the skills of our learners, the needs of our partners, public discussion, policy development and work-place practice. Your understanding of CMI's strategy will enable you to design robust and innovative research and data to ensure that everything CMI does is grounded in high quality evidence. You will be a strong communicator of evidence and data in a range of settings, both internal and external. You will embody CMI values as a manager, supporting your team in their influence, impact and development.







#### Main responsibilities:

- Provide technical and strategic leadership for analysis and research and set the agenda for this across CMI through implementing a clear roadmap for research, data and analysis as it relates to the organisational and Directorate strategies and KPIs.
- Lead research identifying and quantifying the value that CMI offers its partners, its learners and its members.
- Research into customer satisfaction, product testing, and market research.
- Anticipate and respond to the organisation's tactical and strategic research needs producing timely research to engage critical stakeholders.
- Manage CMI's original data assets such as our regular managers' voice survey.
- Keep up to date with key developments in research and analysis including innovations in research, data analysis and evaluation, and visualisation methods and tools.
- Ensure the dissemination of high-quality research outputs, including playing a quality assurance role for all team research outputs.
- Oversee CMI's research projects undertaken with external consultancies and in partnership.
- Work with the Director of Policy and External Affairs, to ensure CMI policy outputs are evidence based, rigorous and distinctive.
- Work with the Head of PR and Public Affairs to develop robust and accessible media content to support our campaigns and messaging including for dissemination through our social media channels and in support of our public affairs strategy.
- Take part in external-facing directorate activities including acting as a spokesperson, representing CMI at conferences and events thereby building your own profile and that of the team.
- Oversee research work in support of our high profile Everyone Economy and CMI Women Committees.
- Develop and manage capability and knowledge within the team, using mentoring and coaching approaches where relevant.

The CMI approach is to work collaboratively and flexibly and you may be required to take on additional responsibilities as and when required to support the business.

It is your responsibility to ensure that your own professional development and knowledge of CMI products and services are fully up-to-date at all times and you should optimise all CMI resources available to you as well as make your line manager aware of any training required to enable this.

We encourage senior colleagues to become Chartered Managers themselves as part of their work with the organisation.

#### **Commitment to Diversity & Inclusion**

CMI is an equal opportunities employer. You should be committed to ensuring that within the framework of the law, that our workplaces are free from unlawful or unfair discrimination as defined by the Equality Act 2010.







## Person specification

In your written response please provide evidence against <u>part one</u> of the specification below. Parts two and three will be explored at interview stage with selected candidates.

#### Part one

#### Knowledge and experience

- Proven track record in delivering complex and high-profile programmes of research, particularly data, economics and statistics related research.
- Advanced data analytics expertise, or experience of managing an analytics team.
- Experience of delivering a range of research outputs for example research reports, articles, blogs and also digital data outputs.
- Sound knowledge of application of research ethics and data management.

#### Part two

#### Skills and abilities

- Strong personal values for committed and collaborative leadership.
- Excellent quantitative and qualitative research skills, and ability to critically appraise data.
- Exceptional storytelling skills to ensure that research and analysis outputs are clear, concise and linked to the strategic requirements.
- Strong communication and interpersonal skills, with the ability to engage a range of audiences.
- Able to translate vision into delivery and to solve problems with a broad range of individuals, influencing and directing change in a positive working environment with a sense of collective accountability.

#### Part three

#### Styles and behaviours

- Lives CMI's values: is professional, passionate, progressive and practical.
- Strong collaborator with a team-oriented, 'low ego' and flexible approach.
- Influential and credible capable of conveying the value of research, data and analytics
- Management approach that values clarity, collaboration, team development and support.
- Highly self-motivated with excellent organisational and planning skills.
- Agile and flexible approach; ability to make strategic shifts if required due to changes in the external environment.
- A visible leader with confidence, emotional maturity and cultural intelligence.
- Excellent judgement.







## Terms of appointment

#### Remuneration

The salary for this role is circa £75,000 per annum on a full-time permanent basis.

#### Location

This role is based in London. The CMI supports and is open to requests for flexible working.

#### Hours

35 hour working week.

#### Pension

Salary Sacrifice Stakeholder Pension scheme.

#### **Annual leave**

- 21 days paid annual leave (pro rata) increasing up to a maximum of 30 days with service, excluding bank holidays
- 4.5 days for CMI holidays over the Christmas period

#### **Additional benefits**

The CMI is committed to being an employer of choice. Your remuneration package is not just about salary, your benefits make up a part of it as well. As well as a competitive salary a corporate bonus scheme, when it comes to company benefits, we are very generous.

L&G Care Concierge

Free life assurance 4 x salary

Free permanent health insurance (eligible after you have

completed two years service)

Free accident insurance

Sickness Benefits scheme

Enhanced maternity and paternity package

Reimbursement of professional membership fees (our

own Institute plus one other)

25% friends and family discount on membership

Refer a Friend

Health/Hospital Cash plan

Dental and optical

Physiotherapy, osteopathy, chiropractic, acupuncture

and chiropody/podiatry

Consultations and diagnostic tests

Hospital: inpatient and day case surgery and treatment

Bupa Health assessments

Prescriptions

Helplines on stress, medical information, legal and GP

advice line

Counselling services

Training and Development

Employee Assistance Programme

Free Car Park

Retail/Leisure Vouchers

MyGym Discounts

Gems at Work Freebies

Free Fruit

Bring your Dog to Work

Rainbow Rewards

Instant Rewards

Company Shop Membership

Costco (pre-approved organisation)

Qwell online mental wellbeing community

Wellbeing days

Vitality Private Medical Insurance

Free electric car charging points in Corby

Salary Sacrifice Cycle to Work Scheme \*

Salary Sacrifice Buying Holiday \*

AXA Private medical insurance \*

Interest free season ticket loan \*

Travel Insurance \*

Home Working Allowance \*

Company car/allowance £450 per month \*

Long service awards \*





<sup>\*</sup> Certain conditions apply on benefits. Details are available from the HR department. Some benefits are non-contractual and the CMI reserves the right to review benefits and withdraw benefits as appropriate.

## How to apply

To make a formal application, please go to https://starfishsearch.com/jobs/cmi-hor/ and click on the apply now button, with the following prepared:

- Your CV (no more than three sides).
- A supporting statement (no more than two sides) that sets out why you think this role is the right move for you and how you meet the knowledge and experience criteria set out in part one of the Person Specification.

We would also be grateful if you would complete the Equality and Diversity monitoring form on the online application process. This form is for monitoring purposes only and is not treated as part of your application.

Closing date Monday 12th August 2024

#### Recruitment timetable

Closing date Monday 12th August 2024

Preliminary interviews Late August / early September 2024

Final Panel interviews Mid-September 2024 (TBC)





