LONDON BOROUGH OF LEWISHAM JOB DESCRIPTION

Designation: Director of Housing Quality Grade: JNC3

and Investment

Reports to Executive Director of Housing Grade: JNC1

(Designation):

Directorate: Housing Section: Asset Management

Main Purpose of the job:

Responsible for the leadership, direction and management of the Council housing Asset Management, investment planning, major works and responsive repairs programmes, ensuring a robust approach is taken to the management of assets that lead to increased efficiency in the strategic use of the Council's assets and increased resident satisfaction with the quality of the Council's housing stock.

Indicative budget:

• Circa Staffing £4m

- circa £20m compliance, safety and repairs and capital spending
- Circa £70m repairs and maintenance works

Indicative staffing: circa 150 FTE (including agency staff)

Stock portfolio of 12,000 social rented properties and 5,300 leasehold properties plus an additional 1,800 homes managed via a PFI contract.

Summary of Responsibilities and Personal Duties:

Director specific accountabilities:

- Lead the Council's residential housing asset management function, providing strategic leadership for responsive, cyclical and planned maintenance and major stock investment programmes; ensuring delivery of value for money, quality and resident-focused service.
- To act as the Council's strategic advisor on all aspects of housing asset management including procurement of works and opportunities for rationalisation, disposal, reconfiguration, and associated investment in order to maximise the utility of the Council's entire asset base.
- Ensure the Council achieves high standards of service delivery and customer satisfaction in all areas of asset management services and demonstrates excellence, continuous improvement, value for money, effective programme management and best environmental outcomes.
- Ensure the Council meets its corporate and statutory responsibility with regards to all aspects of Housing and H&S regulations in the management of its asset base.

LEADERSHIP ROLE & EXPECTATIONS As a Lewisham Director you will:

- 1. Ensure corporate and strategic modelling through demonstrating commitment to council values and translating the vision into strategic intent.
- 2. Ensure performance and quality improvement through leading and nurturing others to lead and manage innovative approaches to achieving results.

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- 3. Ensure best use of resources through defining priorities and securing appropriate resources to achieve the Council's objectives.
- 4. Ensure services contribute to the corporate whole through interpreting external needs and trends and creating synergies to achieve corporate goals.

Service:

- 1. Ensure the service is compliant with all extant legal and regulatory requirements relating to the Council's housing stock and prepared for any forthcoming changes to legal or regulatory requirements.
- 2. Actively consider new inclusive and innovative ways of delivering services that provide high quality and good value for money. Research and benchmark to establish most effective delivery methods.
- 3. Drive the implementation of consistently high-quality service standards and levels of customer engagement and service, establish and monitor performance using Council project management and service review approaches.
- 4. Ensure there is effective integration of related services within and across the Directorate and the Council.
- 5. Ensure the contribution of partner and contractor organisations is appropriately harnessed.

Performance:

- 1. Set strategic objectives and lead delivery through robust business and financial planning.
- 2. Ensure delivery of the Council's strategic objectives, through the achievement of milestones and targets in line with the Corporate Strategy.
- 3. Hold managers and partners to account for the delivery of positive outcomes including tackling systemic inequities and valuing diversity using appraisal, commissioning, client management and other appropriate techniques. Ensure complaints and feedback are acted upon, services re-designed appropriately as a result, and high quality, appropriate responses are provided to diverse customers.

People:

- 1. Work collaboratively with the Council's partners to inform strategic decision making ensuring that this supports the delivery of specific corporate programmes.
- 2. Establish clarity around expected outcomes and standards, providing clear lines of accountability and delegated authority.
- 3. Establish and promote an inclusive culture of learning and workplace planning that enables staff to realise their potential, manage their careers and therefore improve outcomes for Lewisham's residents.

Finance:

- 1. Challenge and signoff financial strategies and plans/budgets that support the effective delivery of strategic priorities.
- 2. Monitor the directorate budget and ensure it is effectively controlled within cash limits, driving down spend where appropriate.
- 3. Hold managers to account to manage their budgets and to provide services that are delivered or procured that represent value for money.

LONDON BOROUGH OF LEWISHAM PERSON SPECIFICATION

JOB TITLE: Director of Housing Quality and Investment

Directorate: Housing GRADE: JNC3

Note to Candidates

The Person Specification is a picture of the skills, knowledge and experience needed to carry out the job. It has been used to draw up the advert and will also be used in the shortlisting and interview process for this post.

Please ensure that Equality and Diversity issues are addressed specifically in relation to the role for which you are applying when addressing the requirements of this person specification where appropriate.

If you are a disabled person, but are unable to meet some of the job requirements specifically because of your disability, please address this in your application. If you meet all the other criteria, you will be shortlisted and we will explore jointly with you if there are ways in which the job can be changed to enable you to meet the requirements.

| CATEGORY | ESSENTIAL REQUIREMENTS |
|--|------------------------|
| Equal Opportunities | |
| To demonstrate a knowledge of equalities and diversity policies and how these influence service delivery | |
| Knowledge | |
| Degree or equivalent level of qualification and/or work experience. | |
| Knowledge of the issues facing local government and social housing landlords, and the legal financial, political context of public sector management and the statutory responsibilities of this post. | |
| A construction and/or building safety and/or health and safety qualification. | |
| <u>Experience</u> | |
| Experience of managing and delivering major works, cyclical and responsive repair and stock improvement programmes in residential housing. | |
| Substantial and successful experience of strategic management and demonstrable personal achievement of delivering on an organisation's strategic goals, at a senior level in a similar complex organization. | |
| A track record of establishing and maintaining a strong performance culture including effective performance measures, the evaluation service quality and improving service delivery which meets the needs and expectations of customers. | |

LONDON BOROUGH OF LEWISHAM PERSON SPECIFICATION

Skills, abilities and behaviours A strong and highly motivated leader with energy and credibility who commands the confidence of Members, senior managers, colleagues, partners and stakeholders. Highly developed analytical and interpretation skills enabling judgements on a range of frequently highly complex and often conflicting facts and circumstances. Strategic thinker, able to develop strategy and initiate and evaluate changes in policy and procedures. Ability to understand the view of service users and to reflect this in IT service design and provision. Able to act both corporately and collaboratively. Personal qualities Strong personal commitment to improving local public services. Strong personal commitment to resident engagement and satisfaction. A strong commitment to probity, honesty and openness, treating people consistently, fairly and with respect. Inclusive and supportive team player. Personal authority and stature to lead by example, achieve successful outcomes and able to act firmly and decisively.

To work in a flexible, adaptable manner and to act with

discretion and tact at all levels of contact.

To be solutions focused.